

Corporate Technology System Split

PROJECT SNAPSHOT

A leading Japanese precious metal recovery and retrieval firm needed to spin off into three independent entities as part of its global expansion strategy. This required splitting a 20+ year-old SAP system with more than 1,000 custom add-on programs — all while ensuring uninterrupted business operations and minimizing risk to mission-critical processes.

The challenge was immense: synchronizing master and transaction data across new instances, developing custom programs for inter-company transactions, inventory valuation and cost accounting — all while addressing evolving business requirements and technical debt.

Several major systems integrators declined to take on the project citing the complexity of the aging SAP environment, extensive customizations and extremely tight timelines. Rimini Street was the only partner able to commit, bringing a pragmatic, value-driven approach.

Rimini Consult assembled a team of SAP and ABAP experts to scope, analyze and execute the transformation. With limited client-side documentation and significant knowledge gaps, our specialists:

- Conducted a deep technical assessment of the existing system
- Resolved critical coding issues that could impact reconfiguration
- Ensured all business and compliance requirements were met

The result: The client went live with three fully synchronized SAP instances, zero downtime and a seamless cutover. By achieving what others deemed “impossible,” Rimini Street demonstrated its ability to de-risk complex ERP transformations, unlock value from legacy systems and deliver precise outcomes under pressure.



INDUSTRY

Manufacturing

LOCATION

Japan

SOFTWARE SUPPORTED

SAP ECC



Deep SAP expertise

Quickly engaged the skillsets to address the complexities of splitting a heavily customized, 20+ year-old SAP system.



Smooth transition

Single SAP instance was divided into three with zero downtime and a smooth cutover unlocking strategic agility and accelerating time-to-value.



Data synchronization

Each entity has access to the same data set aligned with data integrity and compliance needs making future integrations easier.